

PAROW INDUSTRIA IMPROVEMENT DISTRICT

5 YEAR BUDGET AS PER BUSINESS PLAN

	2025/26	2026/27	2027/28	2028/29	2029/30
INCOME	R	R	R	R	R
Income from Additional Rates	-7 717 411 93.3%	-8 405 778 93.9%	-9 155 220 94.3%	-9 960 945 94.8%	-10 849 167 95.2%
Other: Accumulated Surplus	-550 000 6.7%	-550 000 6.1%	-550 000 5.7%	-550 000 5.2%	-550 000 4.8%
TOTAL INCOME	-8 267 411 100.0%	-8 955 778 100.0%	-9 705 220 100.0%	-10 510 945 100.0%	-11 399 167 100.0%
EXPENDITURE	R	R	R	R	R
Employee Related	1 234 711 14.9%	1 314 533 14.7%	1 408 672 14.5%	1 496 334 14.2%	1 592 557 14.0%
Salaries and Wages	917 334	972 374	1 040 440	1 100 000	1 166 000
PAYE, UIF & SDL	253 649	273 941	295 856	319 525	345 086
COIDA	3 000	3 240	3 499	3 799	4 081
Bonus	60 728	64 978	68 877	73 010	77 390
Core Business	4 785 222 57.9%	5 247 930 58.6%	5 755 885 59.3%	6 313 529 60.1%	6 915 743 60.7%
Cleansing services	640 636	691 886	747 237	807 016	871 578
Environmental upgrading	30 000	30 000	30 000	30 000	20 000
Public Safety	2 817 101	3 098 811	3 408 692	3 749 561	4 124 517
Public Safety - CCTV monitoring	1 297 485	1 427 233	1 569 956	1 726 952	1 899 648
Depreciation	400 000 4.8%	440 000 4.9%	484 000 5.0%	532 400 5.1%	585 640 5.1%
Repairs & Maintenance	400 000 4.8%	432 000 4.8%	463 702 4.8%	488 399 4.6%	532 927 4.7%
General Expenditure	665 956 8.1%	719 142 8.0%	768 304 7.9%	831 455 7.9%	896 825 7.9%
Accounting fees	13 200	14 256	15 396	16 628	17 958
Advertising costs	6 659	7 192	7 767	8 388	9 059
Auditor's remuneration	42 800	46 224	49 921	53 915	58 229
Bank charges	9 914	10 707	11 564	12 489	13 488
Catering & Food	4 500	4 860	5 248	5 668	6 122
Computer expenses	40 000	43 200	45 000	50 388	54 419
Insurance	194 230	209 768	226 549	244 672	264 245
Lease rental on equipment	45 500	49 140	53 071	57 317	60 756
Motor vehicle expenses	307	331	358	386	417
Office rental	69 985	75 583	81 630	88 160	95 214
Printing / stationery / photographic	3 000	3 240	3 499	3 780	4 081
Refreshments and Teas	8 861	9 481	10 144	10 855	11 723
Secretarial duties	37 000	39 960	43 157	46 609	50 338
Utilities (not CCT)	190 000	205 200	215 000	232 200	250 776
Projects	350 000 4.2%	300 000 3.3%	320 000 3.3%	324 000 3.1%	417 000 3.7%
SPCA : Sterilization drive	30 000	32 000	34 000	36 000	38 000
Grass cutting	110 000	118 000	128 000	138 000	149 000
Tree trimming	30 000	50 000	50 000	50 000	80 000
Reinstatements	180 000	100 000	108 000	100 000	150 000
Capital Expenditure (PPE)	200 000 2.4%	250 000 2.8%	230 000 2.4%	226 000 2.2%	133 000 1.2%
CCTV / LPR Cameras	200 000	250 000	230 000	226 000	133 000
Bad Debt Provision 3%	231 522 2.8%	252 173 2.8%	274 657 2.8%	298 828 2.8%	325 475 2.9%
TOTAL EXPENDITURE	8 267 411 100.0%	8 955 778 100.0%	9 705 220 100.0%	10 510 945 100.0%	11 399 167 100.0%
(SURPLUS) / SHORTFALL	-	-	-	-	-
GROWTH: EXPENDITURE	8.8%	8.3%	8.4%	8.3%	8.5%
GROWTH: ADD RATES REQUIRED	8.7%	8.9%	8.9%	8.8%	8.9%